

## **DEFINITIONS**

- ISSUES:** Problems to be solved
- POSITIONS:** Demands or statements of what someone says they will or will not do; one party's solution.
- INTERESTS:** Underlying needs, concerns, hopes, fears
- OPTIONS:** Possible, often creative agreements or pieces of an agreement; options are not commitments.
- STANDARDS:** Customary, objective and widely accepted criteria for handling similar situations
- BATNA:** Best Alternative To a Negotiated Agreement (A way to satisfy your interests if the negotiation fails.)

# Map of Cooperative Problem-Solving

